

# **Annex A**

## **Strategic Re-appraisal: Terms of Reference**

The scope of the strategic review approved by the Waste Board is as follows:

### **1 Background to the loss of PFI credits**

1.1 Analysis of Defra rationale and subsequent Defra response (if available).

### **2 Re-Validation of the need for a Residual Waste Treatment capacity**

2.1 The waste hierarchy and waste collection process in Gloucestershire.

2.2 Effect of continuing to landfill including the current status of landfill capacity within Gloucestershire.

2.3 Landfill allowances.

2.4 Waste tonnages — current projections of municipal solid waste and residual waste with sensitivity analysis on growth rates and recycling performance. Analysis is based on data from the Office of National Statistics, European Environmental Agency and Defra projections.

2.5 To look at current international research on waste growth and sustainable waste management.

2.6 Effect of future and current government policy on waste tonnages and recycling.

### **3 Affordability of current bids**

3.1 Continuing to landfill (status quo).

3.2 Affordability of current bids.

3.3 Use of prudential borrowing (Public Works Loan Board) instead of bank finance under a private finance initiative.

### **4 Review of alternative options**

4.1 Review and Update of the 'Options for Residual Waste Paper' approved by Cabinet 10<sup>th</sup> October 2008 – this will address all current known viable waste treatment solutions including any arising from the stakeholder engagement.

4.2 Use of spare capacity in neighbouring counties.

### **5 Stakeholder engagement**

5.1 This piece of work seeks the views of interest groups regarding the treatment of residual waste. These groups will be contacted and invited to comment in writing and a notice will be placed on the web site.

## **6 Revised project plan**

6.1 A revised project plan will be produced showing when the project is likely to come into service and whether the likely in service dates remain valid. This will be based on the work of the strategic review.



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